

April 2, 2019

Mr. John W. Ashworth III  
Interim President and Chief Executive Officer  
Senior Vice President, Network Development  
University of Maryland Medical System  
Associate Dean, University of Maryland School of Medicine  
250 W Pratt Street  
Baltimore, MD 21201

Dear Mr. Ashworth:

The Kelly family has always held a commitment to our community and State as central to the convictions that drive our actions. This commitment to service has been reflected in the value of generosity that is foundational to our family and business.

We have demonstrated this value and our commitment to the community as a whole through numerous volunteer activities over many years, including chairing multiple capital campaigns, such as the R Adams Cowley Shock Trauma Center campaign, and supporting youth athletics and organizations that educate and advocate for those in need. Our dedication to service also has extended to accepting invitations to further give of our time, talent and resources by serving on the boards of several institutions within the University of Maryland Medical System. We are genuinely proud of the work of all these institutions and the opportunity we have to be part of their success.

A dimension of service must also include avoiding distractions that might impede, even in a small way, the ability of these organizations to focus exclusively on the delivery of their unique missions.

For this reason, all members of the Kelly family have joined in a shared decision to take a voluntary leave of absence from all boards within the UMMS family of institutions. We feel that the best way to serve the system and its affiliated hospitals at this time is to take a step back to eliminate any potential distractions and to allow for a complete and thorough review of Board governance and practices.

Sincerely,

The Honorable Francis X. Kelly

University of Maryland, St. Joseph Medical Center Board of Directors  
R Adams Cowley Shock Trauma Center Board of Visitors

John R. Kelly

University of Maryland Medical Center Board of Directors  
Mt. Washington Pediatric Hospital Board of Trustees  
University of Maryland School of Medicine Board of Visitors  
Institute of Human Virology Board of Advisors

David E. Kelly

University of Maryland, St. Joseph Medical Center Board of Directors  
R Adams Cowley Shock Trauma Center Board of Visitors

CC:

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